



 **Exclusivity agreement for the acquisition of SFR's c.10,500 sites in France**

3rd February 2021

Transaction rationale

Becoming an enabler of digitalization and 5G rollout in France by facilitating a quick and efficient network deployment for all players

Unlocking value for all players

Improving economies of scale in a key market, reaching long-term agreements with 3 anchor tenants, building on Cellnex's attractive asset mix in France

Becoming a long-term partner for our customers

*Enhanced MSA with deep industrial roots Cellnex to become SFR's preferred supplier for future technologies upgrades and further developments
Unrivalled quality of service and expertise allowing for network optimization*

Comprehensive industrial agreement

Win-win agreement securing: i) long-term contract (18y with subsequent 5y renewals, all-or-nothing basis), ii) 8-year BTS program of up to c.2,500 sites, iii) sites decommissioning program, iv) BTS optimization program

Significant contribution to financials

*EV of c.€5.2Bn, with an associated Adjusted EBITDA of c.€460m and RLFCF of c.€250m on a run-rate basis ⁽¹⁾
Backlog increase by c.€13Bn to a total of c.€101Bn*

Fully compliant with M&A investment criteria

*Significant RLFCF per share accretion on a run rate basis
Strong proportion of backlog from countries with a AA sovereign rating*

New pipeline of up to €18Bn alongside an up to €7Bn proposed Rights Issue underwritten ⁽²⁾

*Up to €7Bn proposed Rights Issue to be executed following approvals by Cellnex's AGM expected in late March
Additional €10Bn facility available ⁽³⁾*

(1) Management estimate. Run rate upon completion of BTS programs including third party tenants

(2) Rights issue underwritten by a syndicate of financial institutions: J.P. Morgan AG, Barclays Bank Ireland PLC, BNP Paribas and Goldman Sachs Bank Europe SE acting as Joint Global Coordinators and Joint Bookrunners

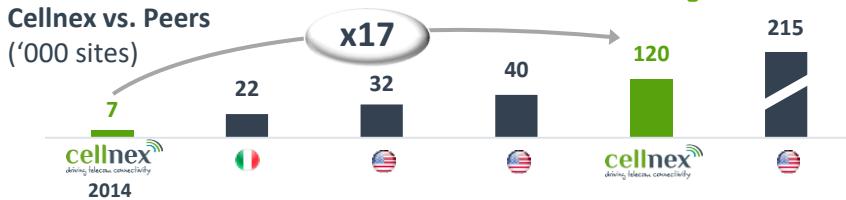
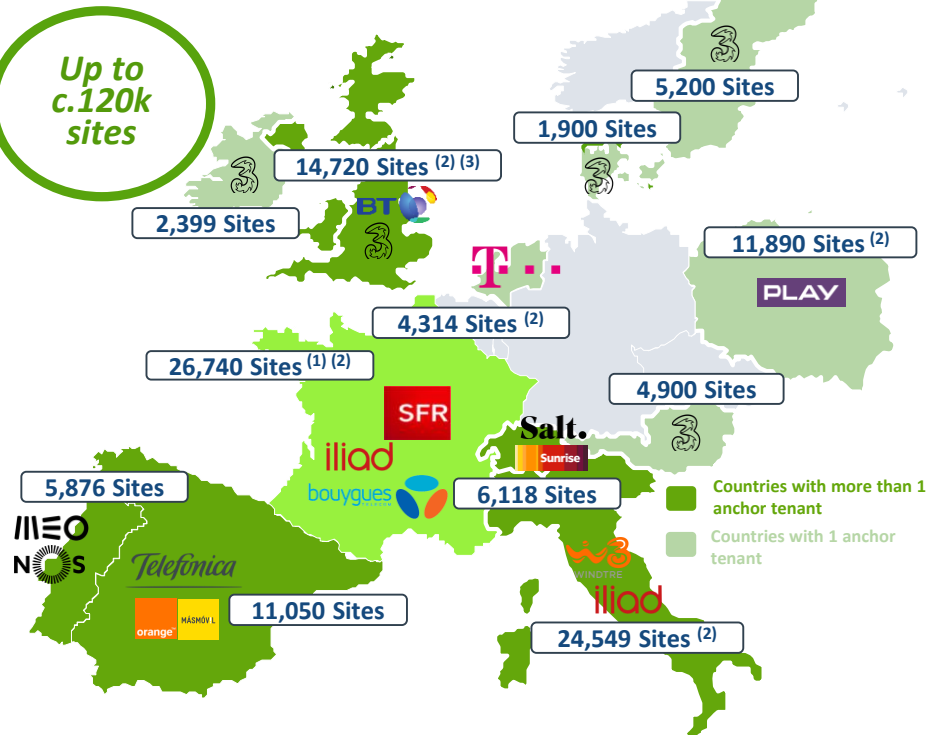
(3) New additional banking facility of c.€10Bn (with no covenant, hedge, pledge or guarantee), completely undrawn (36-month DCM bridge, 3-year Term Loan and 5-year Term Loan tranches to diversify maturity)

Key Highlights

Relentless and consistent strategy execution

Leading independent TowerCo in Europe with up to c.120k sites, of which up to c.21k to be executed through BTS programs

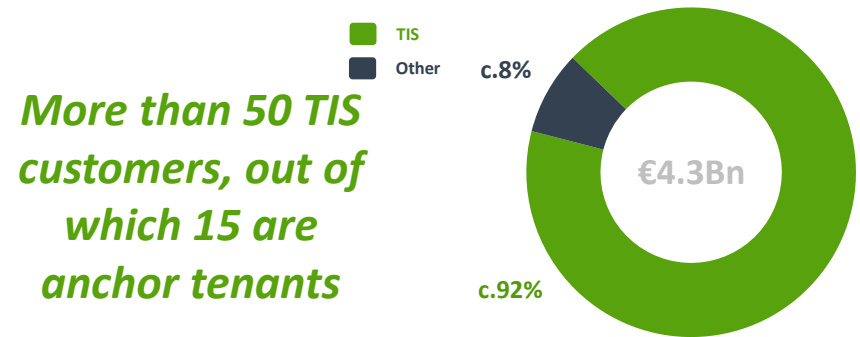
Significant footprint expansion



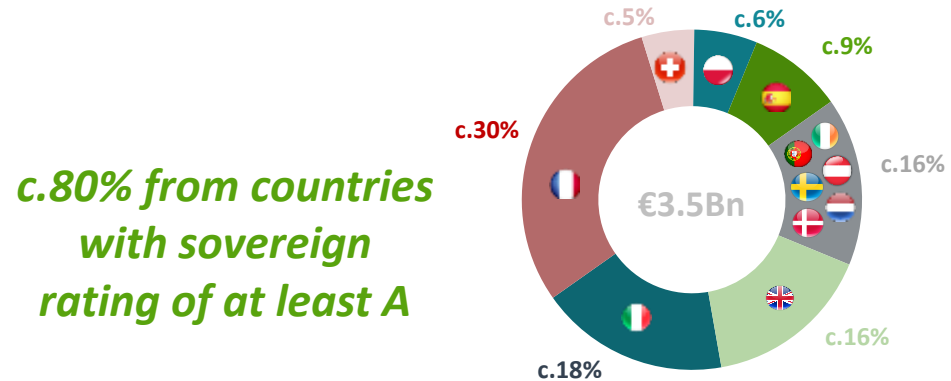
(1) New BTS program of up to 2,500 sites
 (2) Including transactions not yet closed (Play Poland, Hutchison Italy & UK, Netherlands, SFR)

Significant business risk diversification

Revenues - Run Rate ⁽²⁾ ⁽⁴⁾



Adjusted EBITDA - Run Rate ⁽²⁾ ⁽⁴⁾



(3) UK comprises both the ownership of the unilaterally owned sites and economic risks and rewards referenced to CKH's interest in its passive infrastructure portfolio in the UK, plus a BTS program
 (4) Management estimate; run rate upon completion of BTS programs including 3rd party tenants

Strategic Rationale

- Cellnex's neutrality as a key enabler for value creation for all parties in the market, encouraging the use of shared infrastructure whilst ensuring a fair treatment and the highest standards of quality
- Transforming our business in France with enhanced economies of scale by reaching long-term agreements with three anchor tenants
- Well-positioned to capture the European Tower outsourcing opportunity, presence in the 8 of the 10 largest Telecoms markets in Europe and confirmed ability to source proprietary opportunities

MSA Enhanced Terms

- New enhanced Master Service Agreement with an initial term of 18 years, to be extended for subsequent 5-year periods
 - 2% fixed fee escalator, all-or-nothing renewal clause, undefined maturity
 - Initial customer ratio of c.1.3x allowing for future organic growth
- Contracted decommissioning program and BTS optimization program

Key Financials

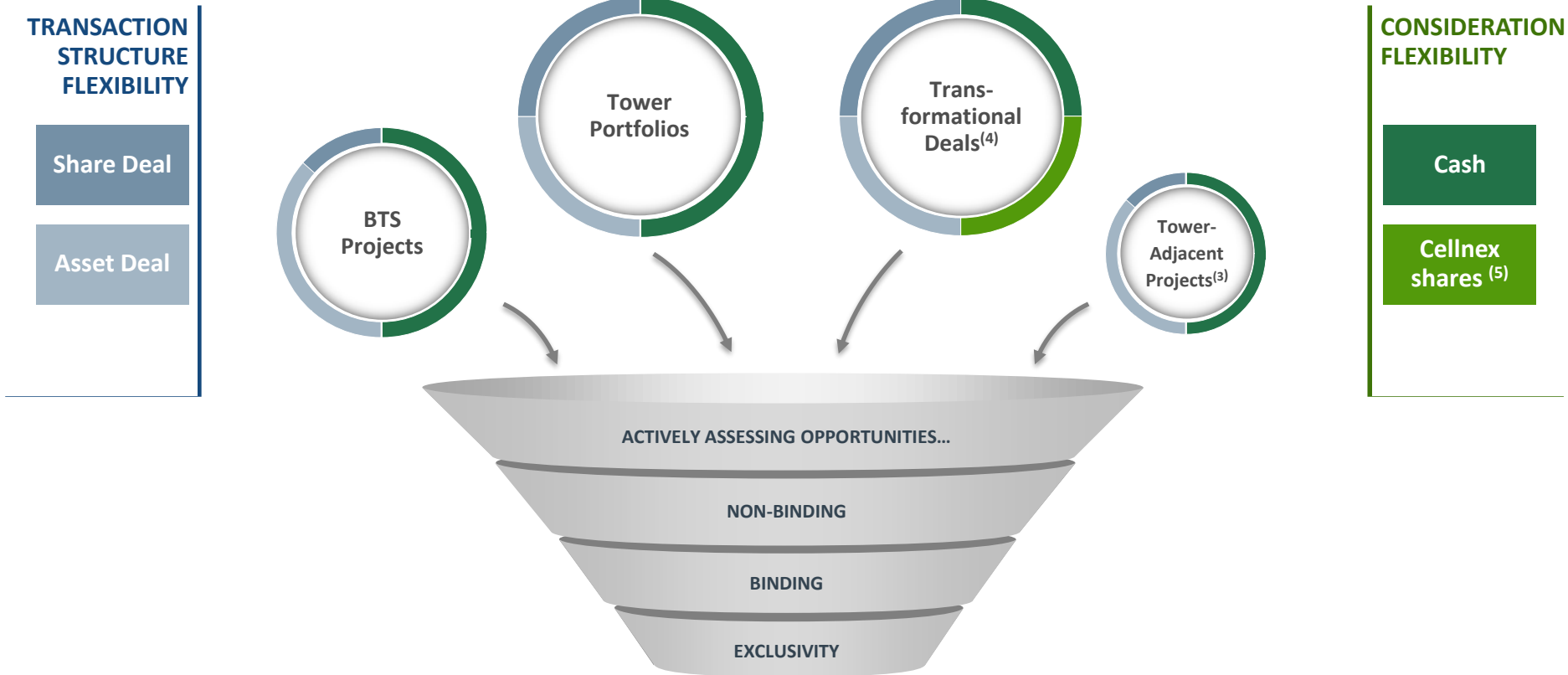
- Initial investment of c.€5.2Bn for a 100% stake in Ivory Towers (initial perimeter c.10.5k sites)
- Expansion Capex of up to c.€900Mn over 8 years (up to 2.5k sites BTS program and other initiatives)
- Strong near-term benefits magnified by long-term strategic rationale:
 - Expected Adjusted EBITDA of c.€460Mn (IFRS 16) and RLFCF of c.€250Mn on a run rate basis
- Closing subject to antitrust, regulatory and foreign investment approvals and expected in H2 2021

M&A pipeline and new proposed Rights Issue



Our M&A Pipeline Remains Busier Than Ever

Targeted pipeline of up to c.€18Bn ⁽¹⁾, out of which c.€7Bn ⁽²⁾ have already been committed



Cellnex expects to fully invest or commit to invest the Net Proceeds of the proposed Rights Issue ⁽⁶⁾ within 18 months following the settlement of the Offering

(1) Based on Enterprise Value and assuming 100% acquisition of the relevant target, and including BTS programs; (2) Taking into account the agreement with Deutsche Telekom in the Netherlands and current transaction including BTS; (3) Small cells, DAS, IoT, data centers/edge computing, Private LTE Networks and fiber to the tower (FTTT); (4) Transactions involving an asset combination or other transformational business opportunities with large MNOs involving the contribution of more than 15,000 sites in a single transaction, in which Cellnex could acquire these infrastructures in exchange for cash and/or issuances of new shares (payment in kind); (5) At either country level or Group listed level; (6) Subject to the Annual Shareholders Meeting approval

1 Cellnex Can Build on Significant and Trusted Tower Client Base

- Footprint extension **building on our existing client relationships (15 distinct anchor tenants)**

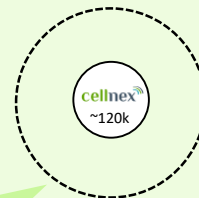


- European MNOs are facing **5G licence fees** and expecting **incremental 5G capex** when **leverage is already at a 15-year peak⁽¹⁾**
- This reinforces the need for trusted **neutral infrastructure** providers in **adjacencies around towers** that enable more efficient investments

2 The Cellnex Equity Story is even Brighter!

- In 2015 at the time of our IPO, we had strong conviction that we had the tools to **open the European tower market** ... and we delivered
- Over this period of time, we have managed to create a **strong presence in Europe**. This is a **game changer**, as this operating platform allows us to:
 - Benefit from economies of scale
 - Capture synergies
 - Create a unique business model
 - Generate in-market opportunities
- Today, we believe that the **tower opportunity remains very large** and our tower pipeline is more robust than it has ever been

Sites in Europe in 2025 ~435k ⁽²⁾



Cellnex M&A track record since IPO

Large and growing tower consolidation opportunity for Cellnex in Europe

3 Strong Organic Growth Driven by Future Densification Needs

- Increasing demand for mobile data** driving MNOs' densification needs
- Consistent organic growth generation at least 4%** annual growth rate on existing sites
- Appetite for **indoor coverage based on DAS** systems, and **in dense areas outdoor small cells** will need to be considered
- 5G to further exacerbate the need for network densification**
- Supporting MNOs' efforts beyond Cellnex's footprint: **c.21k new sites to be deployed through BTS programs**
 - Scope to be expanded** consistently with past transactions
- Efficient Opex management and focus on **ground leases optimization**: renegotiations, cash advances, land acquisition, land aggregation
 - Example for leases: c.20% rent reduction per site achieved for the Galata portfolio
 - Cellnex's historical Opex flat at constant perimeter (no leases)

Source: Broker Research, TowerXchange, Capital IQ as of 09 July 2020

(1) Based on average of Deutsche Telekom, Telefonica, BT, Orange, TIM, Vodafone, Iliad

(2) Assuming a 3% annual growth rate over the total number of sites in 2018

... and Is Uniquely Positioned to Capture Further Organic (5G Driven) and Inorganic Growth Opportunities

4

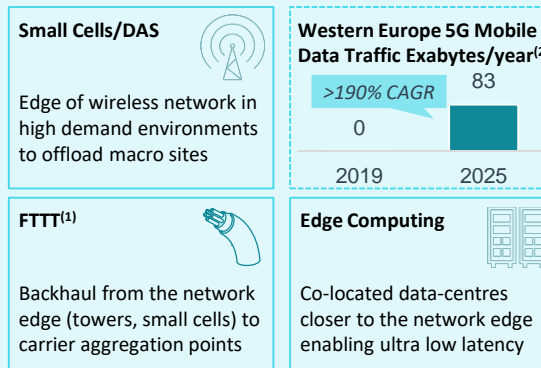
The Exciting Opportunity of 5G: What Are the Changes?


- **5G turns shared infrastructure into the norm**
 - 5G will require base station densification implying a much **higher capex per square kilometre for MNOs**
 - ➔ **Not economically attractive** for an MNO aside for the market leader (network sharing likely to happen)
 - ➔ In dense areas, European MNOs will have to **consider small cells**
- A 5G base station will have to cope with **download speeds of up to 10 Gbit/s (100x 4G)**
 - **FTTT⁽¹⁾ will become the norm over time**
 - **Shared infrastructure** can significantly **reduce upfront capex** for MNOs
- 5G networks evolve to a distributed architecture to **improve resiliency and reduce latency**, for messaging video platforms, data transfer, content delivery platforms, etc.
 - **Edge computing is becoming the norm**


5


The Externalization Perimeter Around the Tower Ecosystem is Expanding

- **Towers will remain what Cellnex does** for a living
- **Natural client relationship extension in 5G new adjacent businesses**



Small Cells/DAS 
Edge of wireless network in high demand environments to offload macro sites

FTTT⁽¹⁾ 
Backhaul from the network edge (towers, small cells) to carrier aggregation points

Edge Computing 
Co-located data-centres closer to the network edge enabling ultra low latency

• Attractive characteristics similar to towers:

- ✓ Similar business model / regulations
- ✓ Large backlog due to long-term contracts
- ✓ Inflation / escalators secured in contracts
- ✓ Low maintenance capex of c.3%

6

Firepower maximization to drive significant value generation

- Cellnex has identified a **pipeline** of active projects and new opportunities **equivalent up to c.€18Bn**
 - Active dialog with **Tier 1 MNOs**
 - Unique **industrial value proposition**
 - Ability to crystallize **innovative deals**
 - Majority of proprietary deals on a **bilateral basis**
 - Ability to extract opportunities from **MNO JVs**
- **M&A Golden Rules would yield an attractive c.15% return on invested equity⁽³⁾**, based on the historical acquisitions (at an estimated average run-rate EV/Adjusted EBITDA multiple of c.12x⁽⁴⁾) and performance
- Commitment to a prudent financial policy

Source: Broker Research, Ericsson Mobility Report

(1) Fibre-to-the-tower (2) 1 Exabyte = 1 million Terabytes. Western Europe countries include France, Germany, Italy, Spain, Sweden, UK and other smaller countries

(3) Measured as RLFCF from market opportunities (estimated aggregate size of up to c.€18bn) as a percentage of the estimated proceeds of the Rights Issue (up to c.€7bn), with RLFCF being based on the following: i) estimated lease payments based on the difference between the estimated average run-rate EV/Adjusted EBITDA multiple under IAS 17 (c.15x) and under IFRS 16 (c.12x) (both multiples are based only on transactions announced in 2019-2021 (including transactions signed but not yet closed)); ii) Adjusted EBITDA margin of c.70%, based on data for 2019; iii) nil changes in current assets/current liabilities, in line with data for 2019; iv) cost of debt of c.1.5%, based on Q3 2021 data for drawn and undrawn amounts, over a total debt of c.€11bn (calculated as the difference between market opportunities for an estimated aggregate size of up to c.€18bn and up to c.€7bn from the estimated net proceeds of the Rights Issue), also considering the cash generated by the company throughout the same period; v) income tax payments and maintenance capex amounting to c.3% of operating income each, based on data for 2019; and vi) without considering net dividends to non-controlling interests

(4) Estimated average run-rate EV/Adjusted EBITDA multiple (under IFRS16), based only on transactions announced in 2019-2021 (including transactions signed but not yet closed)

Projects integration status

Integration of projects announced over the last 24 months on track

Project	Omtel	Bouygues FTTT	Arqiva	NOS	CKH IE	CKH AT	CKH DK	CKH SW	Play ⁽¹⁾	CKH IT ⁽²⁾	CKH UK ⁽³⁾	Deutsche Telekom ⁽⁴⁾	SFR ⁽⁵⁾
Closing	✓	✓	✓	✓	✓	✓	✓	✓	Q2 21E	H2 21E	H1 22E	H1 21E	H2 21E
Pre-closing	✓	✓	✓	✓	✓	✓	✓	✓	ONGOING	ONGOING	ONGOING	ONGOING	●
Transition (3 months)	✓	✓	✓	✓	24%	25%	24%	●	●	●	●	●	●
Optimization (9 months)	90% ✓	35%	21%	17%	●	●	●	●	●	●	●	●	●

(1) c.€800Mn initial investment, corresponding to a 60% controlling stake. Expansion Capex of up to c.€1.3Bn. Expected Adjusted EBITDA of c.€220Mn and RLFCF of c.€160Mn on a run rate basis

(2) c.€3.3Bn initial investment. Expected Adjusted EBITDA on a run rate basis of c.€330Mn

(3) c.€2.3Bn initial investment to be paid in cash (in addition to payment in kind of c.€1.4Bn in newly issued Cellnex shares). Expected Adjusted EBITDA on a run rate basis of c.€320Mn

(4) Contribution in kind of 38% of Cellnex Netherlands shares. Expansion Capex of up to c.€10Mn. Expected Adjusted EBITDA of c.€63Mn and RLFCF of c.€30Mn on a run rate basis

(5) c.€5.2Bn initial investment. Expansion Capex of up to c.€900Mn. Expected Adjusted EBITDA of c.€460Mn and RLFCF of c.€250Mn on a run rate basis

NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, IN OR INTO THE UNITED STATES, CANADA, AUSTRALIA OR JAPAN OR ANY OTHER JURISDICTION IN WHICH THE DISTRIBUTION OR RELEASE WOULD BE UNLAWFUL.

The information and forward-looking statements contained in this presentation have not been verified by an independent entity and the accuracy, completeness or correctness thereof should not be relied upon. In this regard, the persons to whom this presentation is delivered are invited to refer to the documentation published or registered by Cellnex Telecom, S.A. and its subsidiaries (“Cellnex”) with the National Stock Market Commission in Spain (Comisión Nacional del Mercado de Valores). All forecasts and other statements included in this presentation that are not statements of historical fact, including, without limitation, those regarding the financial position, business strategy, management plans, estimated investments and capital expenditures, pipeline, priorities, targets, outlook, guidance and objectives for future operations and run rate metrics of Cellnex (which term includes its subsidiaries and investees), are forward-looking statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors (many of which are beyond Cellnex’s control), which may cause actual results, performance or achievements of Cellnex, or industry results, to be materially different from those expressed or implied by these forward-looking statements. These forward-looking statements are based on numerous assumptions regarding Cellnex’s present and future business strategies, performance by Cellnex’s counterparties under certain of Cellnex’s contracts and the environment in which Cellnex expects to operate in the future which may not be fulfilled. No representation or warrant, express or implied is made that any forward-looking statement will come to pass. In particular, this presentation contains information on Cellnex’s targets, outlook and guidance, which should not be construed as profit forecasts. There can be no assurance that these targets, outlook and guidance will be met. Accordingly, undue reliance should not be placed on any forward-looking statement contained in this presentation. All forward-looking statements and other statements herein are only as of the date of this presentation. None of Cellnex nor any of its affiliates, advisors or representatives, nor any of their respective directors, officers, employees or agents, shall bear any liability (in negligence or otherwise) for any loss arising from any use of this presentation or its contents (including any forward-looking statement), or otherwise in connection herewith, and they do not undertake any obligation to provide the recipients with access to additional information or to update this presentation or to correct any inaccuracies in the information contained or referred to herein.

To the extent available, the industry and market data contained in this presentation has come from official or third party sources. Third party industry publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of the accuracy or completeness of such data. In addition, certain of the industry and market data contained in this presentation come from Cellnex’s own internal research and estimates based on the knowledge and experience of Cellnex’s management in the market in which Cellnex operates, and is subject to change. Certain information contained herein is based on Cellnex’s management information and estimates and has not been audited or reviewed by Cellnex’s auditors. Recipients should not place undue reliance on this information. The financial information included herein has not been reviewed by Cellnex’s auditors for accuracy or completeness and, as such, should not be relied upon. Certain financial and statistical information contained in the presentation is subject to rounding adjustments. Accordingly, any discrepancies between the totals and the sums of the amounts listed are due to rounding.

This presentation is addressed to analysts and to institutional or specialized investors only. The distribution of this presentation in certain jurisdictions may be restricted by law. Consequently, persons to which this presentation is distributed must inform themselves about and observe such restrictions. By receiving this presentation the recipient agrees to observe any such restrictions.

Neither this presentation nor the historical performance of Cellnex’s management team constitute a guarantee of the future performance of Cellnex and there can be no assurance that Cellnex’s management team will be successful in implementing the investment strategy of Cellnex.

In addition to the financial information prepared under IFRS, this presentation includes certain alternative performance measures (“APMs”), as defined in the Guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority on 5 October 2015 (ESMA/2015/1415es). An Alternative Performance Measure (APM) is a financial measure of historical or future financial performance, financial position, or cash flows, other than a financial measure defined or specified in the applicable financial reporting framework. APMs are not defined under IFRS-EU, and should not be considered in isolation and may be presented on a different basis than the financial information included in Cellnex’s financial statements. In addition, they may differ significantly from similarly titled information reported by other companies, and may not always be comparable. Prospective investors are cautioned not to place undue reliance on these measures, which should be considered as supplemental to, and not a substitute for, the financial information of Cellnex prepared in accordance with IFRS-EU. The APMs included herein have not been audited by Cellnex’s auditors or by any independent expert.

These written materials do not constitute an offer to sell, or a solicitation of offers to purchase or subscribe for, securities in the United States. The securities referred to herein have not been, and will not be, registered under the Securities Act of 1933, as amended, and may not be offered, exercised or sold in the United States absent registration or an applicable exemption from registration requirements. There is no intention to register any portion of the offering in the United States or to conduct a public offering of securities in the United States.

The issue, exercise or sale of securities in the offering are subject to specific legal or regulatory restrictions in certain jurisdictions. The Company assumes no responsibility in the event there is a violation by any person of such restrictions. The information contained herein shall not constitute an offer to sell or the solicitation of an offer to acquire, nor shall there be any sale of the securities referred to herein, in any jurisdiction in which such offer, solicitation or sale would be unlawful.

Investors must neither accept any offer for, nor acquire, any securities to which this document refers, unless they do so on the basis of the information contained in the applicable informative prospectus (including any amendment or supplement thereto) as approved by the Spanish National Securities Market Commission (CNMV). Once it is approved, the relevant informative prospectus will be made available to the shareholders and investors on the webpage of the Company (www.cellnextelecom.com) and the CNMV (www.cnmv.es) and physically in the CNMV's offices (calle Edison 4, 28006 Madrid, España y Paseo de Gracia 19, 08007 Barcelona, España) and in the Company's registered address (calle Juan Esplandiú 11-13, 28007 Madrid, España).

The Company has not authorized any offer to the public of securities in any Member State of the European Economic Area (each, a "Relevant State") other than Spain. With respect to each Relevant State, no action has been undertaken or will be undertaken to make an offer to the public of securities requiring publication of a prospectus. As a result, the securities may only be offered in the Member States (a) to any legal entity which is a qualified investor as defined in the Prospectus Regulation; or (b) in any other circumstances which do not require the publication by the Company of a prospectus pursuant to the Prospectus Regulation. For the purposes of this paragraph, the expression an "offer of securities to the public" means the communication in any form and by any means of sufficient information on the terms of the offer and the securities to be offered so as to enable an investor to decide to exercise, purchase or subscribe the securities, as the same may be varied in that Member State, and the expression "Prospectus Regulation" means Regulation (EU) 2017/1129 of the European Parliament and of the Council, of 14 June 2017, on the prospectus to be published when securities are offered to the public or admitted to trading on a regulated market, and repealing Directive 2003/71/EC.

This communication is only being distributed to, and is only directed at: (A) persons who are outside the United Kingdom or (B) in the United Kingdom, persons (i) who have professional experience in matters relating to investments who fall within the definition of "investment professionals" within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Order");(ii) who are high net worth entities, and other persons to whom it may lawfully be communicated, falling within Article 49(2)(a) to (d) of the Order; or (iii) to whom it may otherwise be lawful to distribute it (all such persons together being referred to as "relevant persons"). Any investment or investment activity to which this communication relates will only be available to and will only be engaged in with, relevant persons. Any person who is not a relevant person must not act or rely on this document or any of its contents.